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CHANGER

2021 ANNUAL REPORT





MAPLE KNOLL Strong



mapleknoll COMMUNITIES

For 173 years, Maple Knoll Communities has provided the setting for older adults to live longer, healthier and happier lives. Programs and services that impact over 35,000 individuals, ranging in age from 3 to 107 years old, are provided through our retirement communities Maple Knoll Village and The Knolls of Oxford, Maple Knoll Outreach Services for Seniors, three affordable HUD Senior Living Residences, Village Home Health & Hospice, WMKV 89.3 & 89.9 FM Radio Station, The Maple Knoll Montessori Child Center and The Hemsworth Wellness Center.

Mission Statement

Maple Knoll Communities, Inc. is recognized as a growing provider of outstanding senior communities and services that allow those we serve to thrive in a stimulating and dignified environment. This will be accomplished through creativity and responsible fiscal stewardship.

Vision Statement

Maple Knoll strives to deliver the best lifestyle possible through its comprehensive options, amenities and services. Maple Knoll strives to create the best time in life for its residents, clients and members.



"I agonized about moving to a retirement community so far away from my friends. When I left South Carolina, I decided to come to TKO. I told my friends I would give it a year and if I wasn't happy, I would move back. I called them after three months and told them there was no chance I was coming back. I definitely made the right choice in moving to The Knolls of Oxford."

MAUREEN RUSHTON
The Knolls of Oxford Resident



"It is important to remember that we cannot become what we need to be by remaining what we are."

MAX DE PREE Author of Leadership is an Art

Give Support | Demonstrate Perseverance Show Determination | Spread Appreciation Work Together | Think Ahead | Inspire Others

Dear Friends § Supporters,

This past year will be remembered as a year like no other. The COVID-19 pandemic has truly tested all of us, and continues to impact our lives, our communities and our nation in ways none of us could have ever imagined. We have seen our residents, staff, board members, families and donors work together to ensure that we provide a positive, safe environment for those living and working in our communities. Throughout this time, Maple Knoll stood as a pillar of strength and support, and a safe haven to all of those in our care.

We can look back with appreciation on all that we have overcome and all that we have accomplished, despite a global pandemic. Our success, and that of those we serve, is a direct reflection of focused determination and, together, we made great strides in our path to the future. We were determined to be culturally inclusive and created both employee and resident Diversity and Inclusivity Committees. We were determined to stand out as a premier retirement community and our communities and staff were recognized with awards

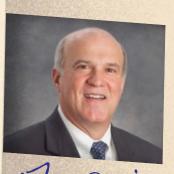
such as "Best Retirement Community," "Communicator of the Year," "Visionary Leader," "Emerging Leader," "Apex Award of Excellence," "HealthCare Hero" and many more. We were determined to provide the highest level of care and support even when the odds were not in our favor. This determination resulted in high resident morale, community unity, successful fundraising, deficiency-free state surveys and additional accolades that you will have the chance to review throughout these pages. This determination combined with the current pandemic crisis also led us to identify ways to further provide for not only our current seniors, but future seniors.

Today, we reflect on our 173 years of service, feeling humbled by the many lives we have been privileged to touch throughout our history, and we look ahead with a new playbook filled with hope at the possibilities a new year brings. Yes, fiscal year 2021 was a year unlike any other, with challenges, losses and barriers no one could have anticipated. However, Maple Knoll, like so many others, has persevered. Within this report, we share the many achievements, memories and moments from the past year that serve as an inspiration for the future.

Sincerely,



James Formal President and CEO



Chairman of the **Board of Directors**



COVID-19 Impact: 6 Feet Apart Yet Closer Than Ever

Since the onset of the COVID-19 pandemic, we have responded thoughtfully and aggressively. In January of 2020, we jumped into action and developed a pandemic response team to oversee all aspects of the COVID-19 virus across our organization. This included sourcing and securing PPE, enacting quarantine, additional safety measures, testing and vaccinations.

We have relentlessly focused on the safety and wellbeing of our residents, employees and caregivers, including restricting or limiting access as deemed appropriate. These efforts have resulted in reducing the number of positive cases across our communities.

When the pandemic broke out, people everywhere came to rely more heavily on technology. At Maple Knoll Village, staff immediately ran the board and began facilitating video calls between residents and their loved ones. Leadership meetings were held via Zoom and the marketing offices began to offer virtual tours to prospective residents. Exercise classes and entertainment were held in empty spaces and broadcasted live over the internal television channel. Both residents and staff reinvented everything they do with new protocols practically overnight — from dining to healthcare - gracefully transitioning to ensure safe conditions for all, while demonstrating the bravery of true essential workers.

Maple Knoll Communities went head-tohead with restrictions and designed a new playbook to allow families and residents to communicate throughout the year. Maple Knoll Village found a valuable player in our Mental Health Social Worker, Laura Perez (MSW. LSW), who was able to oversee outdoor visitations and compassionate care visits prior to our option of providing indoor visitations. Human Resources, Management, Nursing, Assisted Living, Spiritual Life and more met with both residents and staff to assist with mental health, grief counseling and support. While the COVID-19 pandemic has not completely abated, we began to see relief with on campus vaccine clinics beginning in December. To date, roughly 70% of our staff and over 98% of our residents have been vaccinated at both campuses. We also implemented a COVID maintenance vaccination program with Skilled Care Pharmacy that will allow new hires, new admissions, and existing employees and residents that previously declined the vaccine to receive it. In May of 2021, we began to see our campuses return to some normalcy with restrictions lifted on numbers gathered and access to amenities.





The pandemic has truly tested all of us over the past year, and continues to impact our lives, our communities and our nation in ways none of us could have ever imagined. We have seen our residents, staff, board members, families and donors work together to ensure that we provide a positive and safe environment for those living and working in our communities.



"The communication throughout the pandemic and lockdown was strong. We got updates quite often and were kept informed on what to do and not do, as well as when the vaccine would be available for us. The vaccine rollout was marvelous. It was so well organized and it was amazing we were all able to get the shot."

MARLENE THEILE

Maple Knoll Village Resident



From Our Corporate Risk Manager

"I truly know that our Pandemic Committee was one of a kind. Most facilities just had the Administrator and Director of Nursing deciding what to do over the pandemic and then telling everyone else. Or they had a large corporate entity doing all of the decision-making. People I spoke with over the past year were amazed to hear what we had been doing — bringing everyone together once or twice a week, from all departments, to discuss what changes needed to be made. We 'tackled' the COVID-19 situation starting back in January of 2020 when we had our very first meeting between Nursing Management. We did a table-top exercise in early March 2020 to bring together our department heads and that's when we really kicked it into gear. We had no playbook initially, no idea of what our 'opponent,' COVID-19, would throw at us next. But our approach early on, in utilizing the core concepts of teamwork, truly saved lives. We called these 'audibles' we shut down visitation before the Governor required it. We were in medical masks before Ohio Department of Health mandated it. We wrote our rules as we continued to fight every quarter of the game. And we did it together, like great teams do. There is no one MVP we were all MVPs — the residents, staff and family members."

KAREN PENDELTON
Director of Corporate Compliance
for Maple Knoll Communities





"We recognize the shortage of doctors and the impact technology can have to help bridge the gap. Our investments in Telehealth and integrations of care is just the beginning of our commitment to improve the lives of our residents through technology."

MARK PLUNKETT

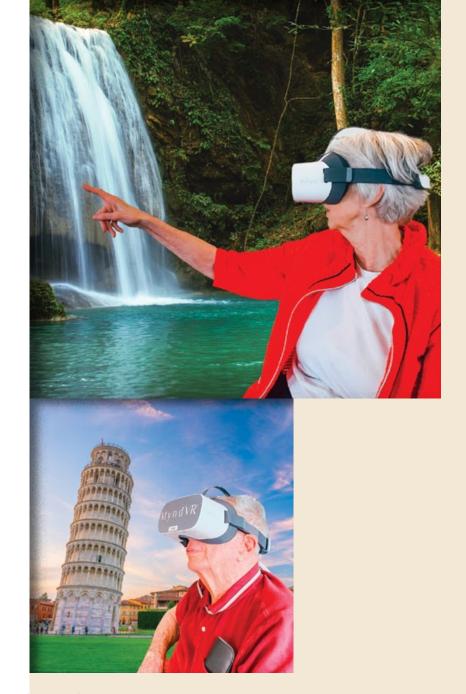
event. Staff utilize their badges to gain access and visitors are confirmed via video from the Federal Communications Commission to enhance Telehealth Maple Knoll Communities was able to implement a true Telehealth solution also permits them to bring in others on CareQuality and CareConnect for the staff to easily access medication and convenience and satisfaction.

Innovation at Maple Knoll Communities

Maple Knoll Communities aims to change the perception of senior living by incorporating technology that appeals to both younger and older generations. The popular resident app has expanded to include an employee and family member version that provides real-time access to information. Social media campaigns have continued to flourish, with Facebook engagement increasing 22%, Instagram 122% and YouTube videos reaching a high of 2,400 views in one week alone. Virtual marketing events and personalized video tours became a perfect resource to target prospective residents.

MyndVR, a virtual reality program, proved to be an exciting addition to Maple Knoll Village and aimed to improve the lives of residents feeling socially isolated throughout the year due to the COVID-19 pandemic. The program at Maple Knoll Village was made possible by generous financial contributions from Maple Knoll Village residents Bill Ostrander and Barb DeSalvo, and corporate sponsors AHEAD, Luminaut and HGC Construction. The program benefits residents living in Independent Living, Assisted Living and Skilled Nursing, and takes them to new places while reducing anxiety and depression, increasing socialization and stimulating memory and cognition.

Not only is the program making an impact on the campus of Maple Knoll Village but a further partnership will allow the benefits of virtual reality for seniors to be shared on a national level. The Virtual Human Interaction Lab (VHIL) at Stanford University has collaborated with MyndVR, Maple Knoll's VR solutions provider, to further study how older adults' use of VR affects their psychological well-being and their attitudes toward new technologies. Maple Knoll Village was selected as one of the few retirement communities to participate in this prestigious opportunity as we continue to be innovative and forward thinking in the technologies implemented for older adults living in our communities.



"As a technology solution provider, serving clients across all verticals and longtime partner to Maple Knoll Communities, it's incredible to see them embrace technology to deliver a life experience for their residents that is unparalleled."

WES VANDEGRIFF
AHEAD Technology



"My favorite part of living at Maple Knoll Village is the wide variety of activities available and equally diverse residents. I can make a new friend every day!"

JIM CONNELL

Maple Knoll Village Resident



Fundament of the Control of the Cont

Maple Knoll Village

Maple Knoll Village remained at the top of our game with high resident morale, innovative programs and a steady census, despite the challenges of the year.

Maple Knoll put together a solid game plan for beautification projects across the main building. The Mane Street Hair Salon received a full makeover and re-opened with new services such as pedicures, cutting-edge coloring techniques and retail products. Fundraising efforts allowed for a full remodel to occur

on the Auditorium, Village Center and the addition of a pergola and outdoor seating. Continued efforts to enhance our culinary services, from offering diversified menu options to renovating existing dining spaces, began thanks in part to our culinary partner, Morrison Senior Living. Construction began on our existing Café which will transform it into The Bistro on The Green, as well as the addition of a 24-hour Marketplace on Main Street.

Maple Knoll's newest project, Maplewood Lane in Coventry Court, allowed the campus to receive the prestigious Leader in Energy and Environmental Design for Homes award with Platinum status, the highest LEED level of certification through the U.S. Green Building Council. LEED Platinum status was achieved by including these key design features: storm water capture and water-efficient irrigation systems, energy star roof shingles and appliances, high-efficiency gas furnaces, tankless gas water heaters, high-performance E windows and doors, LED lighting fixtures, air-tight building envelope with performance testing and continuous insulation, use of recycled and locallysourced building materials and roughedin electric in each garage for optional electric car charger stations.

Maple Knoll Village also purchased a new shuttle-on-demand vehicle to better serve campus residents. The new vehicle is a Ford Transit Connect with a wheelchair ramp to provide easy on and off access for residents.

A partnership with Wyoming schools allowed a senior capstone class to assist with Maple Knoll marketing efforts. Students met with marketing staff at the start of this project to discuss the company's mission, values and goals for the year. Each team created strength/ weakness/opportunity/threat (SWOT) business analysis and developed an integrated marketing campaign focused on advertising concepts. What makes this collaboration so unique is that the winning

team's concepts will actually be brought to life in 30-second commercials that will run on television and on Maple Knoll Village's social media platforms. Maple Knoll Village is already in the process of expanding this collaboration to other local high schools this upcoming year.

It took a bit of creativity and, throughout the year, Maple Knoll residents quickly learned how to hold committee meetings and social gatherings online. A variety of educational and entertainment

opportunities were presented via the community TV channel, as

were cultural "excursions" such as tours of national monuments. concerts and documentaries. Goody bags were delivered to each resident's home to celebrate holidays and even just to spread cheer on regular days.

During quarantine, more than 40 residents worked on coloring in paper "quilt" squares in their homes which were put together and entered into the 2020/2021 Virtual Leading Age Ohio Art & Writing Show.

Post quarantine, activities' staff have been working diligently to bring back normalcy to campus hallways. Residents are busy signing up for musical groups. educational sessions, lunch and dinner outings, craft classes, bus rides, upcoming travel opportunities and more. The odds continued to be in Maple Knoll's favor as we won "Best Assisted Living Community" and "Best Retirement Community" from Cincy Magazine, proving that efforts continue to enhance residents' lives across our three levels of care.

ARBORETUM



"We love the community here. You see people everywhere you go and the people are so lively and active. It is really easy to make friends because everyone is so helpful – and having relationships is very important to us. We have the freedom to be as active and busy as we want. The Wellness Center is our favorite place to go and exercise."

FRANCIS AND REGINA MUTHU Maple Knoll Village Residents





"I have never found anyone at The Knolls that wasn't friendly!"

KAY FARIS
Knolls of Oxford Resident

The Knolls of Oxford

Word to

The Knolls of Oxford residents began the fiscal year by cautiously resuming regular activities such as balance class, writers' group and art studio. By the time fall and winter rolled around, Independent residents were able to enjoy socially-distanced, masked costume parties and small holiday gatherings.

COVID-19 challenged The Knolls of Oxford and they reacted by coming up with creative alternatives. Independent Living residents were able to enjoy small gatherings like a springtime flower competition, hand-delivered goodies and neighborhood barbeques. There were other bright spots, too, such as resuming off-campus restaurant visits, a lively trip to visit a local Alpaca farm and even a group overnight trip to Columbus, where participants enjoyed eating out and shopping.

Additional highlights included the grand opening of a newly renovated model home, a new cooking show on our YouTube channel with our very own chef Michael, and TKO's pre-Covid commercial "Uncorked and Livin' It Up" winning a "Platinum DotCOMM Award" for both Retirement Community and Non-Profit video categories.

After many months of varying lockdown conditions, staff decided to bring some early holiday cheer with Christmas in July. Even the Grinch was a welcome visitor in the assisted-living wing and health care pavilion.

A few months later, the same individuals were treated to the first art gallery opening in over a year, with digital creations by the Talawanda Middle School Brave Initiative Team. The theme for the show was "Hope for 2021" and over 50 pieces of digital art were donated by students. Other creative activities helped to keep residents engaged, as well, like indoor "deer hunting" and a friendly Christmas decorating competition between hallways.

In May, Carla Alfrey, The Knoll's Assisted Living Coordinator, was honored alongside Maple Knoll's Infectious Disease Specialist, Aaron Steckman, as Red Cross Frontline Heroes. Carla's unwavering dedication to residents, creativity in keeping resident spirits up, and her unmatched level of empathy and excellence in care-giving were celebrated with this well-deserved recognition.





"The Knolls is the perfect place to retire. You don't have to worry about snow removal or grass cutting anymore. It gives you peace of mind."

GEORGE BEVERLEY
The Knolls of Oxford Resident



THINGS ARE Picking Bodmann Skilled Nursing Pavilion



"How grateful I am that my rehab was in this facility! The nurses and staff were very attentive to my needs and helped me with walking, exercising and bathing, and dressing with one hand, while the other arm was bandaged and in a sling. Would I return to Bodmann for rehab? Indeed I would!"

ROSE DOEPKER

Maple Knoll Village Resident

You don't have to live at Maple Knoll Village to take advantage of health care services. Bodmann Skilled Nursing offers rehabilitation, skilled nursing, memory support and hospice care to both current campus residents and nonresidents. Despite COVID, Bodmann Skilled Nursing was able to receive a 5-Star staffing rating from The Ohio Department of Health with a low nurse-to-patient ratio of 1:15 and a low state-tested nurse aid (STNA) ratio of 1:9. Hospital readmission rates also rated well below the state and national average, at 12%. Referrals continued to bounce in as census began to increase, once restrictions were lifted.

Resident activities added up to improve morale with holiday poinsettias and blankets delivered, Opening Minds through Art, deliveries by the campus Sunshine Cart, hallway bingo, Music and Memory, bus rides, storytelling, care packages, cards from the community, including the local Boys and Girls Club and enhanced dining options through Morrison Senior Living. When safety protocols allowed, volunteers returned for outdoor walks, puzzles, games, one-on-one visits, manicures and more.





ALL TOGETHER

Village Home Health and Hospice Services

Maple Knoll Communities continues to partner with Ohio Living to provide Village Home Health and Hospice. Village Home Health and Hospice was founded more than two decades ago as a joint venture between Maple Knoll Communities, Inc. and Jewish Home of Cincinnati. The partnership with Ohio Living extended their service area to six new Ohio counties.

This partnership is one of several that Ohio Living maintains with hospices in its region and serves 320 to 350 patients per day in 48 Ohio counties.





A Wise GAMBIT

"Having the students perform during the pandemic was enjoyable and a wonderful break!"

MARY LANG

Knolls of Oxford Resident



For more than a decade, Maple Knoll Communities has pioneered a powerful collaboration between our communities, and The University of Cincinnati and Miami University. Through these long-standing partnerships, residents benefit from the latest industry research, and innovative wellness and active aging programs.

Maple Knoll Village +

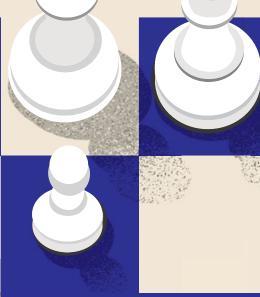
The University of Cincinnati

University of Cincinnati students didn't let a pandemic keep them from building relationships across generations. The College of Nursing made smart moves and created a virtual check-in system for seniors experiencing loneliness or depression during quarantine. Students reached out to 35 seniors on a regular basis to assess health needs as well as provide a friendly voice during a time of need. A total of 10 senior design projects with The College of Engineering and Applied Sciences occurred with studies and discussions taking place via Zoom, the resident app and personal phone calls.

Maple Knoll Village residents participated in the popular College of Medicine's "Tell Me Your Story" program which was also done virtually this year. University of Cincinnati faculty and staff continued to enhance research efforts by working with Maple Knoll Village on projects related to employee health and wellness, drone technology and more.











The Knolls of Oxford + Miami University

The formal affiliation between Miami University and The Knolls of Oxford looked

different this year due to various COVID-19 restrictions observed by both parties, but the relationship remained stronger than ever. Miami University coaches and players participated in several virtual happy hours in order to keep The Knolls' residents informed and engaged with University sports. The Glee club visited

The Knolls campus twice to perform distanced, outdoor concerts for appreciative residents, and virtual planning continued for the delayed, but upcoming, FirstGen intergenerational program between Miami students and Knolls residents.

The Knolls was able to move forward with technological advances as it was chosen by Miami students, working on

their capstone with the Bloomington-based company UV Lightforce, as the recipients of a very generous donation. UV Lightforce manufactures hospital-grade, germicidal cleaning devices that can eliminate 99.9% of the pathogens exposed to the UV-C ultraviolet light. This device is already being used in Skilled Nursing to further assist in pandemic safety.

Vision Statement

We will shape the future of healthcare and promote the best lifestyle possible for older adults.

Mission Statement

Create a nationally recognized interdisciplinary learning partnership for students, faculty, practitioners, employees and researchers that strives to enhance the quality of care and services for older adults. We will further the missions of the University of Cincinnati and Maple Knoll Communities by fostering a sustainable program of innovation, research and practice.



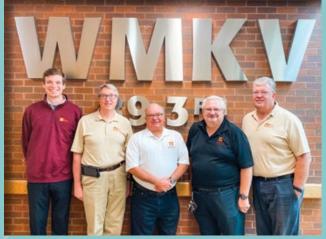


Maple Knoll Communities Annual Report 2021

SOUNDS

WMKV 89.3 FM **& WLHS 89.9 FM**

35,000 listeners, both streaming and live, way. With a laptop and portable speaker,



"I cannot commend WMKV enough in lifting spirits during this time! WMKV's optimistic tone will surely help keep us healthy and cheery as we get through this together. Thanks so much!"





Maple Knoll Outreach Services for Seniors (MKOSS) was on a roll this year, bringing programs and services which allow people with significant physical and cognitive limitations to live in their home, or a home-like setting, and remain integrated with the community. The most requested and utilized programs to support homebound seniors remain Meals on Wheels and Senior Transportation.

These community-based services allow individuals to have more control of their daily schedule. This way, they can maintain desired relationships with family members and friends while getting the daily assistance they need. Staff members provided a 'cover-all' and took the time to give clients the emotional and physical support they needed to thrive.

MKOSS had the winning numbers as they were able to support nearly 700 older adults in 35 Greater Cincinnati communities. A nutritious meal is only the start of the value Meals on Wheels can deliver to keep our community members healthy. Outreach staff and volunteers are the 'eyes and ears' in the homes of at-risk seniors. With the help of 100 trained volunteers, MKOSS delivered over 87,000

meals to 466 clients. That's a 23% increase from last year, which shows just how important all the extra details of these evolving services have become. The transportation department drove over 48,000 miles to provide nearly 8,000 trips to 579 individuals for medical and therapy appointments, as well as grocery stores, pharmacies and social service agencies.

A partnership with United Pet Fund (UPF) has provided low-income seniors with access to pet food and necessities. A unique nonprofit, UPF provides vital resources to underserved and independent animal care groups and advocates. Requests for resources reached an all-time high during the COVID-19 pandemic. These requests included items such as: Bounty paper towels, Pet Whisper, cat litter, animal toys and treats, puppy pads, as well as flea and tick treatments.

Throughout the next fiscal year, volunteer recruitment and fundraising efforts will continue to assist in expanding MKOSS' commitment to serve additional seniors in new ways.



"This service really works for me, it truly does. It's better than I imagined! All of the drivers that I've had are courteous and help in any way you need them to help."

PATRICIA MILLER MKOSS Client





"We were so excited when we found out Maple Knoll decided to offer Summer-camp for 2021. Not only did our kids get to remain in a consistent learning environment, be around caring teachers and classmates from the previous spring class, but also were enthusiastic about going to Summer-camp daily. We would recommend Maple Knoll to anyone that is searching for an 'outside the box' growth opportunity for their child."

THE HIGGINBOTHAM'S

Maple Knoll Child Center Parents



"History will judge us by the difference we make in the everyday lives of children."

NELSON MANDELA

Ahead

Maple Knoll Child Center

One of the many things that sets Maple Knoll Village apart from other retirement communities is the Intergenerational Program with the Maple Knoll Montessori Child Center. The Center was able to open with enhanced precautions and provided services to 15 students this year.

The Intergenerational Program allows students and Maple Knoll Village residents to engage in fun and meaningful activities together. Maple Knoll Village residents share their skills, experiences and talents in a way that fuels the students' intellectual, social and emotional development.

The Center was able to welcome back vaccinated resident 'grand-friends' to volunteer in the spring. By participating in activities together, the children develop an increased awareness and understanding of older adults. The Child Center staff works in collaboration with other departments to continually grow and coordinate activities and programs that will respond to the needs of individual residents and children.

This year the Child Center made the leap into the category of Most Loved Preschool in Cincinnati by Hulu Frog. Continuing to outdo themselves, The Center had beginner's luck with the success of an eightweek summer camp providing new social, recreational and educational opportunities for students.



The Wellness Center

The Hemsworth Wellness Center continues to help residents jump ahead with their physical and mental goals. Currently, The Wellness Center and pool are exclusively for the use of Maple Knoll residents, offering a personal experience to everyone who attends classes, works out in the fitness room or utilizes the swimming facility. This has made for a more personal experience and has also allowed staff to provide a safe environment for residents.

The Wellness Center is supplied with a full range of cardio and resistance training equipment, allowing for a wide variety of training disciplines. Residents have the option to work on their own at any time during our open hours, or they can make an appointment for individual instruction. In addition to the individual attention, the Center has upped their game with a number of group activities for the healthminded resident. Group classes include opportunities to practice Yoga, Tai Chi, chair exercise and meditation, while pool staff provides classes focusing on aqua aerobics, arthritis management and mind/ body awareness with Tai Chi. The two most social, healthy gatherings include an ever-increasing ping pong group and a long-standing weekly water volleyball "competition."

During the past year, wellness found a way into the lives of residents through outdoor walks, online classes streamed into each home and personalized visits to assess resident needs. The comradery experienced while participating in these activities is second to none.



Connecting THE DOTS

g

HUD Operations

Access to decent, affordable housing provides critical stability for families and lowers the risk that vulnerable families become homeless. The number of homeless and housing-insecure seniors is projected to grow, creating a domino effect with serious health consequences, as they often face declining incomes, increased medical costs and housing that may not be designed for their needs.

Maple Knoll's HUD facilities, Mt. View Terrace and Corbly Trace, offer quality affordable housing with services that line up for better mental and physical health, improved quality of life and independence for low-income seniors. These 97, modern, affordable housing units attract a wide, diverse range of residents that 99 seniors call home.

Programs designed in response to COVID-19 were created during the past year and continue to this day. Residents have enjoyed fresh produce delivered through the Senior Farmer's Market Nutrition program, providing bags of fresh, nutritious, unprepared, locally-

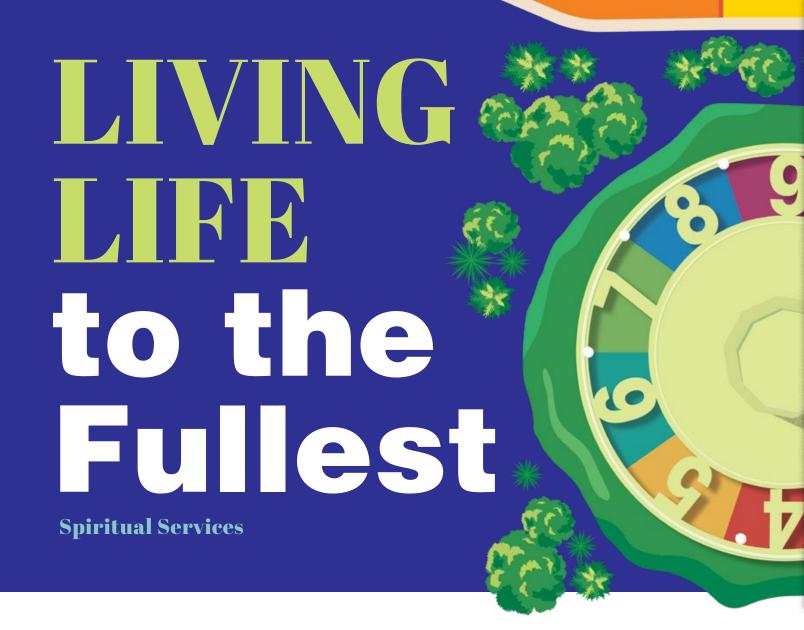
grown fruits, vegetables and herbs on a weekly basis. Residents also received monthly coupons that could be used at participating farmer's markets in the area. In addition, through a collaboration with the Council on Aging of Southwestern Ohio, residents enjoyed the Food of Love and Comfort Food programs, bringing local dining options directly to our residents' doors. A coordinated effort with Hamilton County Health Collaborative gave residents access to on-site COVID-19 testing, as well as on-site vaccination clinics.

The service coordination team and care committees provided free masks and offered virtual check-in and wellness meetings. Maintenance staff made several building and grounds improvements, as well as shuffling in new books, music and movies to the resident libraries. By going above and beyond housing opportunities, residents had the ability to make and maintain small but impactful changes to help ensure they thrive, not just survive.

"I love living here and tell my family all the time how blessed I am to be here. They do everything possible to help me and make my time memorable. I am grateful for all the support and to feel this cared for. Their kindness and caring have helped me in ways they can never know."

DARLENE PENN
Mt. View Resident





God made a board game for us, it's called the game of life. This year has been a learning process for all of us — stepping into others' roles, and helping in areas we have not worked before. Relationships were built, and we began to understand that every role is important in our community, and things taken for granted are now more precious.

The Spiritual Life department spent the year becoming creative in finding meaningful ways to provide programs and worship for residents and staff. This included celebrating holy days, holidays and worship on our in-house TV channel, hosting small group gatherings, Ash Wednesday and communion to-go packets, Telehealth counseling, personal visits, inspirational and support resources.

As a community, we honored 65 veterans, with a campus drive-thru parade, which drew the attention of local media. During the holidays, residents honored staff with an "I'm Thankful For" display. We remembered our residents and employees on both campuses with a virtual All Souls program. Another new program, Vessel of Hope, was started to give everyone a chance to write concerns and prayers, with the opportunity to discuss them privately or as a group.

In order to reach all of our residents and loved ones, fundraising efforts began to replace the technology system in the Chapel on the Green. When complete, the new system will allow services and programs to not only be broadcast to our residents, but to their loved ones.

This has been a year of frustration, but also a year of stretching. Sometimes in stretching we find new ways. During this pandemic, as the year progressed, Spiritual Life traveled alongside our Maple Knoll family and assisted us in letting go of some of the old ways that perhaps held us back, and embrace new things that surprised us with meaning. We are looking "upwards" to the time that we can all gather together in one space, embrace each other without fear and lift our voices in praise without masks.







This past year, 452 employees went 'all-in' to provide care and support for those in our communities. Maple Knoll hit the jackpot with employees pitching in to help in all areas, working overtime and coming up with creative ideas to help our residents with physical, mental and social struggles. Despite many employees being repurposed from their normal jobs, we saw each task done with a smile and the best of intentions.

While honoring employees during COVID-19 was especially difficult, with the parameters in place for social distancing, Human Resources, Management and the Employee Appreciation Team concentrated on ways we could celebrate individually, as well as at group events, in which we didn't necessarily have to be together to show unity. A Pandemic Pantry provided employees with items, both personal and household, when shortages were experienced.

SAND.

25: Ministries and fellow staff members. Raffles, giving trees, costume contests, art displays, recipe sharing, coffee trucks, treats provided by Crossroads Church and Cookies for Caregivers, to-go meals, time capsules and more were the 'ace up our sleeve' to relieve the stress and pressure felt during COVID-19. A new Job Quality Initiative Team was formed and met with an employee focus group to determine what areas we need to improve. The team also created an MKC Bucks program, which rewards an employee for going above & beyond, and department huddles to improve communication.

Racial Equality and Inclusion has been a primary focus for management and staff. This year, while celebrating Black History Month, we honored those who made an impact on our history throughout the years by celebrating their accomplishments. A Diversity, Equity and Inclusion Committee was also formed to help make Maple Knoll Communities a more diverse and inclusive place to work. Looking forward, the committee plans to focus on education and engagement for all employees.

The LeadingAge Stars luncheon was cancelled this year, so Maple Knoll decided to have our own version on both campuses. At MKV, our Stars were Sandy Bucher (IL Activities),



The Human Resources department regularly offers support and resources to employees who may be going through difficult times. However, this year Maple Knoll created and introduced a new "benefit" to employees due to the generous funding from the Bill and Melinda Gates and Kellogg Foundations.



"Maple Knoll has the best employees! No one is more cherished in this world than someone who brightens the burden of another. Thank you for all you do!"

KAREN & BOB FRIEDHOFF Maple Knoll Village Residents

Maple Knoll launched its Resource Navigator program in October of 2020, a service that provides social worker-type support and resources to employees who are in need of financial, government or other types of assistance. The Resource Navigator is on-site and has helped more than 40 employees with challenges such as homelessness, access to technology (free computers), financial literacy coaching, rental assistance, gas and utility assistance, transportation and auto repairs as well as many other difficulties that some of our employees face on any given day. Maple Knoll also continues to provide financial resources

through its Good Samaritan Fund, a fund that helps employees with a sudden crisis, emergency or hardship, but is often times just a temporary fix for many of their problems.

Maple Knoll Communities ended the year with a 5 Star Staffing Rating from the Ohio Department of Health and we saw our retention rate jump to 90% over the year, nearly unheard of in healthcare.

"Each and every day I am reminded that we have true heroes that work on our campus. These heroes take on a variety of roles, each important to the daily running of our organization, the caring of our residents, the protection of our staff and the strategic planning to ensure that Maple Knoll Communities is around for another 173 years. I am inspired by your strength, compassion, creativity and the care that you show each day, to our residents and each other."

MEGAN ULRICH

Vice President of Marketing and Business Development

In November, a total of 60 employees were honored for years of service ranging from 5 to 45. This year, 13 employees were also inducted into the Employee Hall of Honor for their dedication and service to Maple Knoll Communities for 15 years:

Michelle Angel Village Hospice

Bob Blomer MKV Transportation

Elizabeth Boamah MKV Nursina

Teresa Cisse Accounting & Finance

Karen Turner TKO Therapy

Robin Gabbard TKO Nursing

Lakesha Haley **MKV Nursing**

Dorothy Harlan MKV Nursing

Carolyn Henson TKO Nursing

Helen Hutchison MKV Salons

Tim McGowan Administration

Penny Rolfsen MKC Infection Control

Pam Wallen TKO Nursing



Maple Knoll Communities Leadership

A Well-rounded COLLECTION

Maple Knoll Communities Inc. is led by a team of dedicated individuals on The Board of Directors who are committed to the care of older adults, not only within our residences but within our larger communities. We are fortunate to have a group of people with diverse experience, education and professional careers. Together, they ensure that we fulfill our mission and vision.

In May, Fred Robbins was appointed as Chairman of the Board of Directors and Dave Wallace assumed the role of Vice Chairman. These changes went into effect as Chairman John Bloomstrom's term came to an end. John will remain committed to Maple Knoll Communities, continuing to serve on the board as Immediate Past Chairman, and more importantly, as a dedicated family member whose parents live in our Maple Knoll Village Eastwood neighborhood.

Maple Knoll management spent the year staying ahead of the game with careful strategic planning that included pandemic preparedness, advocacy efforts, employee rentention campaigns and innovative activities to combat struggles felt throughout the year. Together, these two groups are a winning combination, that provide the missing pieces needed for those we serve to experience the best there is in retirement living.





Robbins Chairman



David Wallace First Vice Chairman



Marilyn **Hoskins** Second Vice Chairman



David Zuidema Corporate Secretary



Kurt Marty Treasurer



John Bloomstrom Immediate Past Chairman







Patricia Bennett

Tamilyn

Bakas



Stephen Komrska



Susan Lang



Lvnn Larson



Kurtis Lindemann



Frank Scalcucci



Jolene Sobotka



Woodrow **Uible**





"I have always been impressed with the leadership at Maple Knoll. Jim and his team are real pros knowledgeable, ethical, proactive and deeply committed to the residents. It has been very rewarding to serve on

FRED ROBBINS

Chairman of the Board

Administration

James Formal

President and Chief Executive Officer

Timothy McGowan

Executive Vice President and Chief Operation Officer

Jim Stahl

Chief Financial Officer

Beth Thress

Vice President of Human Resources

Andrew Craig

Megan Ulrich

and Business Development

Shirl Miller

Maple Knoll Communities Staff

Karen Pendleton

Senior Director, Corporate Compliance/MDS

Michelle Zeis

Mark Plunkett

Senior Director, Corporate Information Technology

Stephanie Goddard

Senior Director, Human Resources

Nancy Vilaboy-Allphin

Spiritual Life Manager

Rene Marois

Executive Director, Health Services

Bailey Wallingford

Corporate Communications Specialist

Joe Volker

Senior Director, Corporate Facilities

this Board and work with them."

Maple Knoll Village Staff

John Ammerman

Senior Corporate Director, Marketing

Meri Fox

Director, Child Center

Erin Navaro

Residential Services Manager

Jim Hoeh

Senior Director, Community Experience

Laurie Westermeyer

Senior Director, Assisted Living/ Clinic Services

Deborah Herrera

Manager, Hemsworth Wellness Center

George Zahn

Director, WMKV 89.3 & 89.9 FM

Mary Beth Madlener

Debbie Cattran

Director. Nursing Activities

Sandra Schenk

Director, Social Services

The Knolls of Oxford Staff

Paul Harville

Senior Director, Nursing

Suzanne House

Director, AL and SNF Activities

Scarllett Kilgore

Director, Program Services

Laura Lacv

Senior Director, Community Life

Tara Pitts

Director, IL Social Activities

Michael Williams

Senior Director, Food Service

Cheryl Hampton

Community Services Staff

Julie Cox

Joshua Howard

Senior Director, Maple Knoll Outreach Senior Services and HUD Operations



Making Each Move COUNT

Maple Knoll Financials

Maple Knoll's leadership is committed to undertaking aggressive actions to preserve operational and financial credibility, with smart spending and wise investing to improve cash flow. We have been closely monitoring the financial impact of all of the challenges of the pandemic. While Maple Knoll Communities, and similar providers, have received relief funds through federal and state routes, these funds fall far short of the actual expenses and lost revenues incurred. From January, 2020 through June, 2021 Maple Knoll Communities incurred unreimbursed

COVID-19 expenses and unreimbursed lost revenues of approximately \$1.6 million as defined from guidance by the U.S. Health Resources & Services Administration. Despite these challenges, we were able to continue to enhance programs and services while not eliminating any staffing positions.

While we still have an uphill battle, we are confident that our strategic planning and innovative partnerships will position us for accelerated growth in the future.



VALUABLE STATS Individuals Impacted by Maple Knoll

Fiscal Year 2020/2021

WMKV Listeners and Members ... 35,000 Maple Knoll Outreach Services for Seniors Clients ...

Independent Living Residents ... 1,045

Skilled Nursing Patients ... 524

Wellness Center Members ... 600

Senior HUD Housing Residents ... 300

Assisted Living Residents ... 267

Child Center Students ... 115

TOTAL... 37,881 30 "I choose to live at Maple Knoll Village because it's a non-profit. It has an excellent history and reputation in our hometown of Cincinnati."

KATHLEEN WERENSKI Maple Knoll Village Resident

MAPLE KNOLL VILLAGE

WMKV 89.3 FM WLHS 89.9 FM



THE H WELLN Condensed Consolidated Financial Statements for the Fiscal Year Ending June 30 (\$'s in Thousands)

Balance Sheet

Total Liabilities and Net Assets	\$123,123	\$123,427
Unrestricted Temporarily and permanently restricted	(\$234) 13,171	\$5,439 11,384
Long-term debt and capital lease obligations Other long-term liabilities Net Assets	66,305 1,380	58,630 3,459
LIABILITIES AND NET ASSETS Liabilities Current liabilities Long-term unamortized and refundable entrance fees	\$12,046 30,455	30,585
Total Assets	\$123,123	\$123,427
Other long-term assets	2,456	2,226
Investments whose use is limited or restricted Property and equipment (net)	16,047 81,118	
Investments designated by Board of Directors	17,118	
Accounts receivables Other current assets	1,135 3,318	
Operating cash	\$1,931	. ,
SSETS	2021	2020

Condensed Statement of Revenue and Expenses

REVENUE	2021	2020
Net service revenue	\$33,505	\$35,594
Amortized and forfeited entrance fees	4,393	4,365
Community services	681	711
Contributions and other services	3,848	3,242
Total Revenues	\$42,427	\$43,912
EXPENSES		
Salary, wages, benefits and payroll taxes	\$19,316	21,794
Noncompensation operating expenses	13,826	11,416
Interest expense	3,471	3,650
Administration	4,498	4,265
Total Expenses	\$41,111	\$41,125
Net Service Income	\$1,316	\$2,787
Depreciation and amortization	5,665	5,475
OTHER INCOME/(LOSS)		
Realized and unrealized gains on investments	\$1,679	\$770
Interest and dividend income	813	861
Gain on disposal of assets/(impairment) of assets	34	96
Change in fair value of interest rate swaps	141	(156)
Loss on advance refunding of debt	(4,813)	`
Other Non-operating gains/(losses)	(45)	(98)
Total Other Income	(\$2,191)	\$1,473
Excess (Deficiency) of Revenue Over Expenses	(\$6,540)	(\$1,215)
Capital contributions	100	116
Capital contributions Net assets released from restrictions — Capital	183 683	20
Change in Net Assets	(\$5,674)	(\$1,079)
Net entrance fees received — Net of refunds paid	\$4,397	\$4,572

OUTREACH SERVICES FOR SENIORS

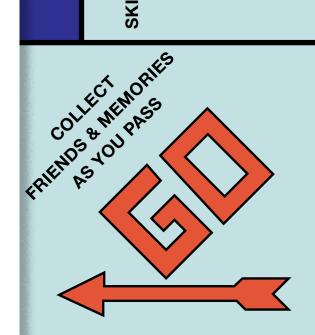


HE KNOLLS F OXFORD

"We don't stop playing because we grow old; we grow old because we stop playing."

GEORGE BERNARD SHAW

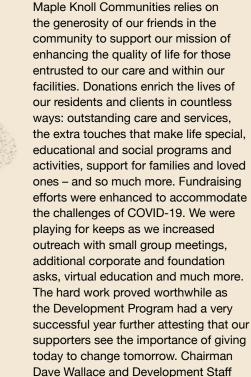
BODMANN SKILLED NURSING





A Chain REACTION

Maple Knoll Communities Donors



This total was achieved through 8,358 gifts from 1,738 donors who enhanced Maple Knoll Communities' ability to serve. In addition, 20 new individuals made a financial commitment and joined the Living Legacy Society.

Grant writing continues to remain a strong focus, as COVID-19 relief funding from numerous outlets has been made available to non-profits. This fiscal year the Development Department's grant-writing efforts were on the mark as we received \$249,487 from seven grants.

The Maple Knoll Village Auditorium Campaign was completed and construction occurred during the required COVID-19 lockdown. A ribbon cutting was held in May to reveal the renovations. Over 200 guests attended the grand opening over five days due to the pandemic restrictions.





2021 Uncompensated Expenses

took aim at a high goal of \$1.3 million for the Annual Fund Campaign. Together with 40 Giving Circle Leader volunteers, the group was able to knock out the goal once again, ending the year with \$1,802,962, 131% over the set goal.

Benevolent Care	\$631,000
Cost of Healthcare in Excess of Reimbursements	\$3,751,000
COVID-19	\$1,600,000

Total \$5,982,000

Give Today, Change Tomorrow



"My mother was so happy and well cared for at Maple Knoll. It is truly a special place!"

DONALD SMITH Maple Knoll Family Member

Auditorium Capital Campaign Fund

Circle of Life | \$2,000+ Anonymous (1) Mr. John A. Anderson Ms. Carole J. Arend Mr. and Mrs. John H. Bloomstrom Sr. Mr. and Mrs. Gene Busby Mrs. Barbara DeSalvo Mrs. Michelle Eckart Fifth Third Bank Greater Cincinnati Foundation (The) Mrs. Dolores H. Hileman Mr. Burton E. Holthus Home Care Assistance Mr. John B. Hughes Interact For Health Ms. Mary Keane L&L Nippert Charitable Foundation Mr. and Mrs. Jim LaPlant Mr. Arthur M. Lindsay Dr. John A. MacLeod Maple Leaf Auxiliary Mr. Braden Mechley Mr. and Mrs. Lewe Mizelle Mr. and Mrs. Francis Muthu Mr. William Ostrander Mr. Richard Payne

PNC Foundation

Procter & Gamble

Mrs. Ida L. Scherer

Mr. A. Richard Thomas

Mr. and Mrs. William Richardson

Robert and Christine Steinmann

Family Foundation (The)

Thomas J. Emery Memorial

Dr. and Mrs. Walter Timperman

Dr. Barbara Voelkel Mr. and Mrs. Robert J. Watkins Mr. and Mrs. Stephen Werenski Dr. and Mrs. Edward F. Willey Mr. and Mrs. Dennis B. Worthen

Circle of Gold | \$1,000+

Ms. Shelley B. Acus Mrs. Joan Allen Mrs. Mary B. Auxier Mr. and Mrs. John C. Bloomstrom Mr. Paul Conrad Mr. Jim Conyers Mrs. Julie Cox Mr. Andy Craig Mrs. Eutice Dell'aira Mr. Charles Ellman Ms. Margaret Fanella Mr. and Mrs. John Fay Mr. and Mrs. Robert Fields Ms. Carolyn Fischer Ms. LaVerne M. Fischer Mr. James M. Formal Mr. and Mrs. Scooter Franks Mr. and Mrs. Dean R. Gaudin Ms. Nancy Gulick Ms. Sandra Hans Mr. and Mrs. Jim Heyser Mr. James W. Hoeh, Jr. Mr. Roger W. Honebrink Ms. Marge Howes Mr. Mark Kacher and Mr. James Imholte Mr. Gordon Jewett Mrs. Marilyn P. Johnston Mr. and Mrs. Stephen Komrska Mr. Gerald Kroger

Mr. and Mrs. Don Larson

Ms. Jen Madison

Mr. Timothy McGowan Mr. and Mrs. John Neumaier Mrs. Karen Pendleton Ms. Bunnie Prost Ms. Connie Reinhardt Mr. and Mrs. Fred J. Robbins Mrs. Penny A. Rolfsen Mr. Robert L. Sarber Ms. Sandra Schenk Dr. Jeff Schlaudecker Mr. Charles Schroeder Mrs. Marilyn Spreen Mr. Jim Stahl Mr. Aaron Steckman Mr. and Mrs. Bruce W. Stowe Mrs. Amy Straus Mrs. Marlene Theile Mrs. Megan Ulrich Mr. and Mrs. Tom Wagner Ms. Jolene S. Weiskittel Mr. Joe Westendorf Ms. Laurie Westermever Mr. and Mrs. Steven A. Wilson Mr. and Mrs. Robert Wolf Mrs. Michelle Zeis

Circle of Silver | \$100+

Anonymous (1) Mrs. Hiwot Abdo Ali Mr. Frank J. Auciello

Mr. Nicholas Constand Mr. Gordon Dennis Mr. Donald Funke Mrs. Helen Haberstroh Mr. Thomas H. Hamant Ms. Diana D. Hargrave Dr. and Mrs. Jack Hazen Dr. and Mrs. Joseph P. Hazen Ms. Amy Honebrink Ms. Jean Hughes Mrs. Pat Jackson Dr. Susan Lang Mr. and Mrs. Kurt Marty Mrs. Lynn N Matson Mr. and Mrs. Clay Mizelle Mr. Dave Mocsny Mrs. Rebecca Schulte Mr. and Mrs. Jim Sherlock Mr. and Mrs. Donald W. Smith Mr. Bob Suddendorf Mrs. Beth Thress Dr. Alice M. Tse Mr. Woodrow H. Uible Mr. Steve Vanderink Mr. and Mrs. Robert E. Vidal Mr. Joseph Volker Mr. and Mrs. David Wallace Mr. Edward Weber

Mr. and Mrs. Jon B. Boss

Mr. and Mrs. David Burton



"We chose to live at the Knolls because we love Miami and the Oxford area and wanted to stay here. Living at the Knolls of Oxford gives us peace of mind knowing we can stay here for the rest of our lives."

FRED AND MARY JANE BROWER Knolls of Oxford Residents

Auditorium Capital Campaign Fund Continued

Friends of the Auditorium

Mr. and Mrs. John Ammerman

Ms. Donna Amos

Ms. Barbara Dalton

Mr. and Mrs. John Devolve

Mr Howard Goins

Mr. Donald King

Ms. Metzger

Ms. Laura M. Perez

Mr. Frank Scalcucci

Mrs. Claudia Schuster

Mr. and Mrs. William W. Slemmons

Mrs. Nancy Vilaboy-Allphin

Ms. Barbara L. Woods

Arboretum Fund Circle of Life | \$2,000+

Mrs. Sallie A. Killian

Circle of Gold | \$1.000+

Mr. and Mrs. John H. Bloomstrom Sr.

Mr. Burton E. Holthus

Mr. and Mrs. Stephen Werenski

Circle of Silver | \$100+

Mr. and Mrs. John C. Bloomstrom Mrs. Marilyn P. Johnston

Mrs. Amy Straus

Business Fund Circle of Life | \$2.000+

Bahmann Foundation

ChemSearch

Custom Design Benefits, Inc.

Deeks Trust

Federal Communications Commission

Fifth Third Bank

Gravdon Head

Home Care Assistance

HomeWell Care Services

Huntington Bank -

Commercial Banking

Interact For Health

Luminaut (fka Architects Plus)

OneSource Employee Management

Procter & Gamble

Mr. and Mrs. Fred J. Robbins

Robbins Kelly Patterson & Tucker Roundtower Skilled Care Pharmacy, Inc. Spring Grove Family The Health Collaborative

Circle of Gold | \$1,000+

Assisted Living Locators GE Foundation

GNO Construction

Herbert J. Sims & Company

HGC Construction

Mr. and Mrs. Robert Lammert Millennium Business Systems

Morris Electric Contracting

& Service, Inc.

Moving Matters

Plante Moran, PLLC

Relocation Planners LLC

Upscale Lawn Care Service **US Bank**

Valley Creek

Vorhis & Ryan Funeral Home

Circle of Silver | \$100+

Benevity Community Impact Fund (The) Brown Advisory

Cincinnati Enquirer

Crown Trophy

Fox 19

Kroger Company Foundation

Network For Good

Mr. Tony J. Phillips

RTF Fire Protection

Society of the Transfiguration

Springdale Presbyterian Church

YourCause

Capital Fund Circle of Life | \$2,000+

Federal Communications Commission Luminaut (fka Architects Plus)

Meals on Wheels

Medicaid

Mr. William Ostrander

Roundtower



Mrs. Barbara DeSalvo Mr. James M. Formal **HGC Construction**

Chapel/Memorial Fund

Circle of Gold | \$1,000+

Mr. and Mrs. Bruce W. Stowe

Circle of Silver | \$100+

Mrs. Caroline H. Davidson Ms. Cecelia Donovan

Dr. John A. MacLeod

Mrs. Megan Ulrich

Mrs. Nancy Vilaboy-Allphin

Child Center

Circle of Life | \$2,000+

O.C.C.R.R.A.

Mr. Mark Smith

Circle of Gold | \$1,000+

Mrs. Barbara DeSalvo

Circle of Silver | \$100+

Mr. John A. Anderson

Mr. and Mrs. John Bower

Ms Meri Fox

Ms. Diana D. Hargrave

Dr. and Mrs. Joseph P. Hazen

Mrs. Alison Jackson

Mr. and Mrs. Jim LaPlant

Mrs. Susan N. McCormick

Mrs. Megan Ulrich

COVID-19 Relief Fund Circle of Life | \$2,000+

Mr. John A. Anderson

Mr. Gene Kalvin Circle of Gold | \$1,000+

Mrs. Karen Pendleton Skilled Care Pharmacy, Inc.

Circle of Silver | \$100+

Mrs. Dolores Beatty

Mrs. Anna Braam

Mrs. Norma Briner Mr. Nicholas Constand Mrs. Marilyn Demmler Mrs. Dolores H. Hileman Ms. Amy Honebrink Mr. Donald Johnson Mrs. Florence Jones Mrs. Mildred E. Lenox Dr. John A. MacLeod Mr. Frank Scalcucci Mr. and Mrs. Jim Sherlock Mr. Edward Weber Mrs. Kate Wespiser

Mr. Jim Conyers Mrs. Julie Cox Andy and Jessica Craig Mrs. Eutice Dell'aira Mr. Charles Ellman

Mr. and Mrs. John Fay Mr. and Mrs. Robert Fields Carolyn Fischer

Mr. and Mrs. James M. Formal "Scooter" and Carol Franks

k, and Mrs. Richard A. Haley s. Sandra Hans in Memory of M

and Mrs. Jim Heyser s Dolores (Dee) Hileman

James W. Hoeh, Jr. to Care Assistance er. Roger W. Honebrink

ge Howes In L

LaVerne Fischer

Mr. Donald Funke Mr. and Mrs. Dean Gaudin John H. Gibson in Memory of Ma

Ms. Nancy Gulick

MKV Future Care Fund

Circle of Life | \$2.000+

Anonymous (2)

Mrs. Wanda Baker

Mr. and Mrs. Gary Booth

Mrs. Barbara DeSalvo Ms. Margaret Fanella

Federal Communications

Commission

Mr. James M. Formal

Mr. and Mrs. Scooter Franks

Mr. Larry Galluzzo

Mr. and Mrs. Dean R. Gaudin

Mrs. Dolores H. Hileman

Mr. Burton E. Holthus Home Care Assistance

Mr. John B. Hughes

Mr. Mark Kacher and Mr. James

Imholte Mr. Gordon Jewett

Mr. and Mrs. Bruce A. Kieviet

Mr. and Mrs. Jim LaPlant

Luminaut (fka Architects Plus) Meals on Wheels

Medicaid

Mr. Charles F. Miller

Mr. and Mrs. Francis Muthu

Dr. and Mrs. James R. Nicholas O.C.C.R.R.A.

Mr. William Ostrander

Mr. and Mrs. Fred J. Robbins

Roundtower Mrs. Ida L. Scherer Mr. Charles Schroeder Mr. Mark Smith **Spring Grove Family** Mr. Jim Stahl Dr. and Mrs. Walter Timperman UBS

Mr. and Mrs. Robert J. Watkins Mr. Edward Weber Mr. and Mrs. Stephen Werenski

Mr. and Mrs. Steven A. Wilson

Circle of Gold | \$1,000+

Mrs. Joan Allen Mr. John A. Anderson **Assisted Living Locators** Dr. and Mrs. Jerry A. Bennett Mr. and Mrs. John C. Bloomstrom Mr. and Mrs. John H. Bloomstrom Sr. Mr. and Mrs. Dale Bomberger Mr. and Mrs. Jack E. Brown Mr. and Mrs. Gene Busby Mr. Paul Conrad Mrs. Julie Cox Mrs. Elizabeth Creighton Mrs. Eutice Dell'aira Mrs. Chris Easton Mrs. Michelle Eckart Ms. Geneva Emerson Ms. Carolyn Fischer

Ms. LaVerne M. Fischer

Mrs. Joann Grossoehme

Mrs. Virginia Hadesty

Mr. Thomas H. Hamant

Mr. and Mrs. Jim Heyser

Dr. and Mrs. Joseph P. Hazen

Mrs. Grey Hammond

HGC Construction

Mrs. Jean R. Haley

Mr. Donald Funke

GE Foundation

Mr. and Mrs. John Ammerman Mr. and Mrs. James Bakas Mr Kevin Baker Mr. and Mrs. Mitchell Baker Ms. Robin Baker Mr. Samuel Baker Ms. Leilani Baker Smith Mr. and Mrs. William Baker Mr. Daniel Beam Mr. Donald Beam Mr. Hedwig Beke **Benevity Community** Impact Fund (The)

Mr. Roger W. Honebrink

Mr. and Mrs. Dick Knoblaugh

Mr. and Mrs. Michael Kremzar

Mr. and Mrs. Don Larson

Mr. and Mrs. Lewe Mizelle

Mr. and Mrs. Barry S. Porter

Mr. and Mrs. Jim Sherlock

Mr. and Mrs. Bob Stephens

The E.W. Scripps Company

Mr. and Mrs. Bruce W. Stowe

Mr. and Mrs. William Richardson

Mr. Kurtis Lindemann

Dr. John A. MacLeod

Mrs. Karen Pendleton

Ms. Bunnie Prost

Ms. Sandra Schenk

Mrs. Marilyn Spreen

Mrs Marlene Theile

Anonymous (3)

Mr. Dirk Allen

Ms. Jolene S. Weiskittel

Mr. and Mrs. Robert Wolf

Circle of Silver | \$100+

Mr. and Mrs. Raymond Abrams

Mrs. Rita Ross

Mr. Lacy Jones

Mr. Donald King

Mr. George D. Kiley

Mr. and Mrs. Tom Benner Ms. Briana Bennie Mr. and Mrs. Ronald A. Beymer Mrs. Adele Blanton Mr. and Mrs. Jon B. Boss Mr. and Mrs. John Bower Mrs. Elizabeth Boyd Mrs. Anna Braam Mr. and Mrs. Braun Mrs. Ruth Brewer Mrs. Norma Briner Ms. Dorothy Brinkmeyer Mr. Floyd Brown Mr. George D. Brown Mrs. Nancy T Brown Mr. and Mrs. William B. Brown Mr. and Mrs. David Burton Mr. Joseph Castelli Mr. Richard Chapman Ms. Teresa Cleary Mr. and Mrs. Robert Cody Ms. Melissa Conley Ms. Catherine Connell Mr. and Mrs. James Connell Dr. and Mrs. John Connelly Mr. Andy Craig Mrs. Marilyn Demmler





Ms. Sharon Denight Mrs. Rose Denman Mr. Gordon Dennis Miss Rosella Doepker Mr. Jacob Dreiling Mrs. Caryl Druley Mrs. Judy Ebbeler Mr. and Mrs. Robert R. Eling Mr. Richard B. Engelman Ms. Ann Evans Mr. and Mrs. John Fay Mr. Sheldon Flowers Ms. Meri Fox Ms. Kathleen Gehringer Ms. Dolores Gibbens Mrs. Margaret Gibbons



Ms. Susan Gilmore

Mrs. Janet Golan

Mrs. Anna W. Harlan Ms. Nancy Hendricks Mrs. Deborah M. Herrera Mr. and Mrs. Michael A. Hirschfeld Mr. James Hoeh Ms. Amy Honebrink Mrs. Carolyn Honkomp Mr. and Mrs. Pleas Hoskins Mr. Daniel Hotel Ms. Kathryn Jo P. Hull Mrs. Bernie Humason Mrs. K. Sandy Jackisch Mrs. Alison Jackson Mrs. Pat Jackson Ms. Jane Janzen Mr. Donald Johnson Mrs. Marilyn P. Johnston Ms. Karen S. Jones Mr. and Mrs. William J. Kearney Mrs. Nancy Kes Miss Burnetta C. Koenig Mr. and Mrs. Stephen Komrska **Kroger Company Foundation** Mr. Gerald Kroger Ms. Mary Lou Kronke Mrs. Kathryn Kumler Ms. Margaret Lang Dr. Susan Lang Mrs. Mildred E. Lenox Mrs. Mary Kay Levesay Mr. Arthur M. Lindsay Mr. and Mrs. Jonathan R. Lippincott Mr. Rene Marois Mrs. Patricia Martin Mr. and Mrs. Kurt Marty Mr. and Mrs. Jim Matchett Mr. and Mrs. Henry Mather Mrs. Lynn N Matson Mrs. Susan N. McCormick Mr. and Mrs. Owen McGovern Mrs. Anne McKinney Ms. Amy McLaren Mr. and Mrs. Charles S. Mechem, Jr. Ms. Barbara Mecklenborg Mr. John Miller Mr. and Mrs. Clay Mizelle Mr. Gene R. Mooney Ms Ruth Morris Mr. Jack A. Murdock Mr. and Mrs. Jack Murray Ms Frin Navaro **Network For Good** Ms. Ruth Nicklet Ms. Margaret A. Oakes Mr. Thomas Oakey Mr. and Mrs. James L. Pease, III Mrs. Margaret L. Pechiney Mr. Mark Plunkett Ms. Geneva Pomeroy

Ms. Ellie Graham

Ms. Nancy Gulick

Mr. Bob Hallman

Mrs. Eileen Hanks

Mrs. Helen Haberstroh

Mrs. Sandra Hamilton

Ms. Diana D. Hargrave

Mr. and Mrs. Frank Gropp-Wedig



MKV Future Care Fund Continued Mr. Lewis Powell Mr. James A. Ramsey Mr. Paul Rasche Mrs. Betsy Ratterman Ms. Ann Rebka Ms. Connie Reinhardt Mrs. Jan Remington Mrs. Marge Rengering Mr. and Mrs. Howard Renner Mr. Ken Rex and Mrs. Patti Wade Mrs. Lydia Rittinger Mr. John H. Rodencal Mr. Roger Ruhl Mr. Robert L. Sarber Mr. Frank Scalcucci Mr. and Mrs. David Schmitt Mr. and Mrs. Donald W. Smith Mrs. Jolene Sobotka and Dr. Jeff Nerad Society of the Transfiguration Mr. and Mrs. Donald Solsman Mr. and Mrs. Stan Sorensen Springdale Presbyterian Church Mrs. Alice M. Stadler Mrs. Amy Straus Mr. Bob Suddendorf Mrs. Cynthia Tabar Mrs. Marian Taylor Mrs. Nancy Thaler Mr. and Mrs. Jerry Thomas Mr. Carl G. Thompson, M.D. Ms. Vaida Thompson Ms. Nancy Tricase Dr. Alice M. Tse Mrs. Megan Ulrich Ms. Lillian Victor Mrs. Nancy Vilaboy-Allphin Dr. Barbara Voelkel Mr. and Mrs. Gary B. Volz

Mr. and Mrs. Pete Wade

Mr. and Mrs. Tom Wagner

Mr. and Mrs. David Wallace

Mr. and Mrs. Gary N. Warnke

Dr. and Mrs. Gregg Warshaw

Dr. and Mrs. Edward F. Willey

Mr. and Mrs. Ronald Yates

Mr. and Mrs. Dennis B. Worthen

Ms. Laurie Westermeyer

Mrs. Nancy West

Ms. Janet Wiehe

YourCause Mrs. Marilyn Yungk Mrs. Michelle Zeis Mr. and Mrs. David A. Zuidema

MKV Good Samaritan Fund

Circle of Gold | \$1,000+

Mr. Frank Jordan

Circle of Silver | \$100+

Ms. Stephanie Goddard Mr. Michael Milender Mr. Brad Rudolph

Outreach Services Fund Circle of Life | \$2,000+

Deeks Trust

Gladys Knox Private Foundation Mr. Kevin Tracy

Circle of Gold | \$1,500+

Meals on Wheels US Bank

Circle of Silver | \$1,000+

Anonymous (1) Mrs. Jane Allen Mr. Jim Stahl Valley Creek

Circle of Bronze | \$500+

Mr. and Mrs. Ron Hanna

Circle of Friendship | \$250+

Mr. Eugene Gemperline Mr. Roger W. Honebrink

Ms. Dayva Green

Mrs. Amy Straus

Circle of Stewardship | \$100+

Mr. Eustaquio E. Guzman Ms. Martha Jean Hill Mr. and Mrs. James L. Hogshead Ms. Myrna Horak Ms. Denise Patt Ms. Betty Reiber Ms. Shirley Roberts Mr. and Mrs. Jim Sherlock **Colonel Lorraine Stevens**

Rehabilitation Services Fund

Circle of Life | \$2,000+

Mr. William Ostrander

Circle of Silver | \$100+

Mrs. Marilyn Demmler Ms. Marge Howes Mrs. Shirley W. Leahy Dr. John A. MacLeod Ms. Jen Madison Mr. and Mrs. Jack Murray

Technology Fund

Circle of Silver | \$1,000+ Mrs. Barbara DeSalvo

Hemsorth Wellness Center Fund

Circle of Life | \$2,000+

Mr. William Ostrander Mr. Edward Weber

Circle of Silver | \$100+

Mrs. Joan Allen Mr. and Mrs. Braun Ms. Catherine Connell Mr. and Mrs. Jim Heyser Mrs. Dolores H. Hileman Ms. Kathryn Jo P. Hull Mr. Arthur M. Lindsay Dr. John A. MacLeod Mr. and Mrs. Jack Murray Mr. and Mrs. Tom Wagner

WMKV Fund

Circle of Life | \$2,000+

Anonymous (2) **Bahmann Foundation** Mr. and Mrs. Roderick W. Barr ChemSearch Mr. Richard E. Cocks Custom Design Benefits, Inc. Mr. and Mrs. Charles Deuser Mr. and Mrs. William Diss, II Ms. Pamela Drake Mr. and Mrs. Larry Fobiano

Graydon Head HomeWell Care Services Huntington Bank -Commercial Banking Mr. Robert Inabera Luminaut (fka Architects Plus) Mr. Kenneth G. Mandel **OneSource Employee Management** Mr. William Ostrander **Robbins Kelly Patterson & Tucker** Roundtower Skilled Care Pharmacy, Inc. **Spring Grove Family** Dr. Maria Tuskan

Circle of Gold | \$1,000+

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"Thank you for caring for my mother during this very difficult year. The pandemic has made everyone's life more challenging, and in many cases, more dangerous. I am most thankful for the efforts that you and your staff have taken to stay safe, and keep my mother and the other residents of Maple Knoll safe."

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"I came from a humble beginning and I understand that not everyone can prepare for catastrophes or end of life. I moved here to have that constant security and found a family within Maple Knoll residents. I want to, and will continue to, help in any way that I can."

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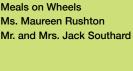




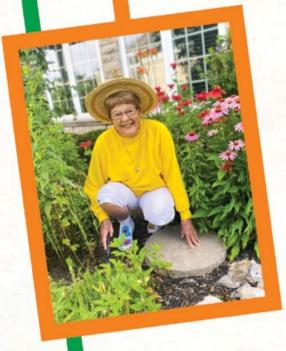
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